



THE UNIVERSITY  
OF QUEENSLAND  
AUSTRALIA

CREATE CHANGE

# Rosebery visioning workshop

*- a summary for workshop participants*

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# Introduction

The visioning workshop was held at the Toorak Football Clubrooms, Rosebery, on Monday 19 June 2023.

## WHO WAS THERE

### LEAD FACILITATOR

- Pam Bourke, The University of Queensland

### SUPPORTING FACILITATORS

- Sandy Worden, The University of Queensland
- Jon Crosbie, MMG
- Adam Pandelis, MMG
- Jill Richardson, MMG
- Nicole Sommerville, Tetra Tech Coffey

### WORKSHOP PARTICIPANTS

- 27 participants
- Rosebery residents
  - Community development
  - Small business
  - Health sector
  - Education
  - Environmental groups
  - Service clubs
  - Hospitality/tourism
  - Well-being
- Local government representatives
- 10 MMG representatives



Photo © MMG

# Introduction

The purpose of the workshop was to engage the community and other stakeholders to begin identifying assets and opportunities to create a sustainable post-mining future for Rosebery.

## OBJECTIVES



- To share information about:
  - the status of closure planning for Rosebery mine and the proposal for an extension to the life of mine including possible tailings facilities.
  - the Towns Transition Tool process and 5 capitals
  - the role of the Rosebery Community Consultative Committee
  - the findings from the SIOA of closure including stakeholder consultation



- To discuss lessons learned from the revitalisation of Queenstown



- To start to identify assets that can create a post-mining future for Rosebery



- To identify the next steps and opportunities for involvement.

## WORKSHOP PROGRAM

<b>Presentation &amp; Q&amp;A</b>	MMG Rosebery context, closure planning and life-of-mine / tailings
<b>Presentation &amp; Q&amp;A</b>	Findings from the SIOA of closure including stakeholder consultation
<b>Presentation</b>	Queenstown case study
<b>Small group discussion &amp; report back</b>	Lessons learned from the Queenstown case study that could be relevant for Rosebery Generate a list of learnings or ideas for Rosebery from the small groups
<b>Presentation</b>	Town Transition Tool community workshop (2021)
<b>Small group discussion &amp; report back</b>	What are Rosebery's assets? What do we need to do to build on / optimise them? What are the constraints we need to address to utilise them?
<b>Small group discussion &amp; report back</b>	What specific steps would we need to take to make the most of and grow / develop this asset? Who should lead this?
<b>Next steps</b>	MMG will compile a list of community members' interests and expertise and will contact them should any ideas progress.  MMG, UQ and RCCC will work together to start preparations to grow/develop assets identified
<b>Evaluation</b>	Participants completed a survey on the workshop



# MMG: Mine overview, closure planning and life-of-mine

## ABOUT ROSEBERY MINE

- Historically had a short mine life
- Current life of mine is 2029
- Studies are underway to maximise the capacity of tailings storage facility (TSF)
- Extensive exploration program underway

## NEW TAILINGS STORAGE (TSF3) OPTIONS

- Natone Creek (TSF3) currently under review
- South Marionoak (TSF3) Remains our preferred location.
- Studies are underway on other site options e.g. Bobadil redevelopment

***All viable options are being investigated***

## CHALLENGES GOING FORWARD

- Tailings storage – reaching current capacity
- Upper remnant mining
- Deeper orebodies +1.8km (+heat and seismic)
- Ventilation – getting clean air across the mine
- Attracting the right people

# MMG: Mine overview, closure planning and life-of-mine

Mine closure planning does not mean the mine is about to shut its gates soon. Rather, MMG is responsibly planning for the future.

**Closure planning = planning for the future.**

## Closure plan

- A mine closure plan is in place and has been provided to the regulator.
- It will be further developed as more technical studies are completed and updated to reflect any changes resulting from our exploration programs and tailings storage facility studies.
- MMG integrates closure planning into its regular mine and business planning processes, so that it is aware of any changes that may influence the environmental and social outcomes when mining has finished.

## Socio-economic study

- The consultancy Tetra Tech Coffey is completing a socio-economic study to assist with engaging with identified stakeholders within the West Coast region to obtain information on closure.
- This will include community and key stakeholder aspirations for closure; the level of socio-economic reliance on the MMG Rosebery operation and potential social risks and impacts associated with closure.
- The study will help MMG to maximise the potential value of infrastructure and land-based assets post-mining, for the benefit of the local community and economy.

## Social transition study

- MMG aims to help build a regional community understanding of the need for economic diversification of the town and region after mining.
- Outputs from the visioning workshop today will assist the company to co-develop a social transition strategy with its stakeholders, aiming to help cushion the impacts from the eventual mine closure.



Photo © MMG

# Social impact and opportunity assessment (SIOA) overview

## SIOA approach

- Undertaken by Tetra Tech Coffey
- Social baseline undertaken
- Local study area
  - Rosebery, Tullah, Strahan, Zeehan, Queenstown
  - Gormanston, Granville Harbour, Renison Bell, Trail Harbour
- Regional study area
  - West Coast local government area
- Social baseline has been informed by community and stakeholder consultation
- Telephone survey to understand community perceptions about mine closure
- Consultation workshops – February/ March 2023
  - Regional Community Consultative Committee
  - Employees and contractors
  - Local council
  - Community members (invited from telephone survey)
- Further community and stakeholder consultation to be undertaken to inform impact assessment and mitigation and management measures
- Targeting late-2023 to deliver mine closure social transition strategy.

Consultation



Figure © Tetra Tech Coffey

# QUEENSTOWN

# HERITAGE

# & ARTS

# FESTIVAL



Images sourced from WCC presentation



## Revitalisation of Queenstown: a case study

### KEY QUESTIONS



- Government-led?
- Economy-led?
- Sustainable?
- Efficient?
- Long Lasting?

### LESSONS LEARNED



- We are in competition for people not jobs. Jobs follow people now; people don't follow jobs.
- Focus on strengths. No point in a town competing in a fight it can't win.
- Support diverse communities – that's where the next great idea will come from.
- Support the new community that arrives.
- Don't be too keen for government-led initiatives.
- Before that happens, focus on the key supporters of liveability – housing



# Town Transition Tool & community workshop



## OVERVIEW

- Full day workshop
- 20 September 2021
- 14 community members
- **Aim:** To build a collective understanding about the current level of the town's dependency on Rosebery mine and to start thinking about post-mining opportunities.
- Talked about existing knowledge and data and gaps in that knowledge and data.
- The workshop was structured around five themes: economic, infrastructure, natural environment, human and social assets.



## ECONOMIC

- More data is needed to determine:
- The reliance of non-mining people on the mine.
  - MMG's contribution to the West Coast Council's budget.
  - How reliant local organisations are on MMG (do they have strategies in place to transition post-closure).
  - How mine closure may affect the town's social composition.



## INFRASTRUCTURE

- Housing availability may increase when the mine closes.
  - Rosebery does not rely on MMG for utilities (water, power), waste disposal or sewerage removal.
- More data needed to determine the impact on service coverage in:
- Health – medical centre
  - Education – school enrolments
  - Training.
- When the mine closes, potential positive flow-on effects include:
- Less wear on roads
  - Increased bandwidth for telecommunication services.



## NATURAL

- Discussion centred on local access to natural resources, such as water, land, clean air, fisheries and forests, and people's connection to place.
- The unattractive visual amenity of the mine, public health risk from water quality and the inability to build on tailings dams could adversely affect the town's tourism potential.
  - Further research and planning are needed to mitigate these risks.
- More clarity is required around:
- Availability of funding when the mine closes.
  - Who is responsible for post-closure water quality monitoring (currently done by MMG) and weed control at the mine site and surrounds.



## HUMAN

- Explored issues around local education and skills levels, the health and motivation of the local population and local labour force availability.
- Examined whether the presence of MMG influenced the availability of essential workers, such as health care professionals and teachers.
- Noted the lack of childcare services.
- Discussed the lack of employment opportunities in town, particularly for young people.
- Concluded that data is outdated.



## SOCIAL

- We discussed social networks and relationships that foster cooperation, mutual support and the sharing of information, such as clubs and associations.
- We noted a decline in participation in recreational sport and social clubs in Rosebery.
- While clubs are not totally dependent on the mine for members, a small reduction in membership could jeopardise their viability.
- There was a view that community organisations are reliant on grants from MMG and its contractors for their survival, but more data is needed to assess potential impacts from mine closure.

## C

# Small group work

Three small group sessions were held to explore the following questions:

- What are the lessons learned from the Queenstown case study that could be relevant for Rosebery?
- What are Rosebery's assets?
- What specific steps would we need to take to make the most of and grow / develop this asset?

Participants were divided into five groups to explore these questions.

*The following pages capture the combined points made during the small group sessions.*

# Key lessons from Queenstown case study

## TIMING

- Don't wait for closure – start taking action now

## ECONOMIC DIVERSIFICATION

- Need economic diversification
- Community-led, not government-led initiatives
- Promote Rosebery's lifestyle factors → wilderness / outdoors
- Build on assets → walking, camping, fishing, waterfall, golf course (deepest, challenging), sewing/crafts
- Geography → Rosebery is strategically located for tourism
- However, no tourist accommodation in Rosebery
- Need to offer things for tourists – walking tracks, cycle paths, signage, facilities for visitors – takeaway, coffee shops
- Mountain bike tracks → attract lots of people from around, attracted rental businesses
- Restore wetland tailings storage facilities
- Needs to be sustainable – short-term work isn't sustainable
- What other industries?
- Limited construction skills locally
- Consider zoning restrictions

## LIVEABILITY

- Boost availability of housing
- Improve quality of housing including ongoing maintenance
- Improve streetscape (main street)
- Address food security
- Bring services back into the community
- Need initiatives that support all of community

## ATTRACT NEW PEOPLE

- Need to attract people / families
- Embrace diversity and welcome new people
- More diverse people onto council
- Schooling → keep people in town

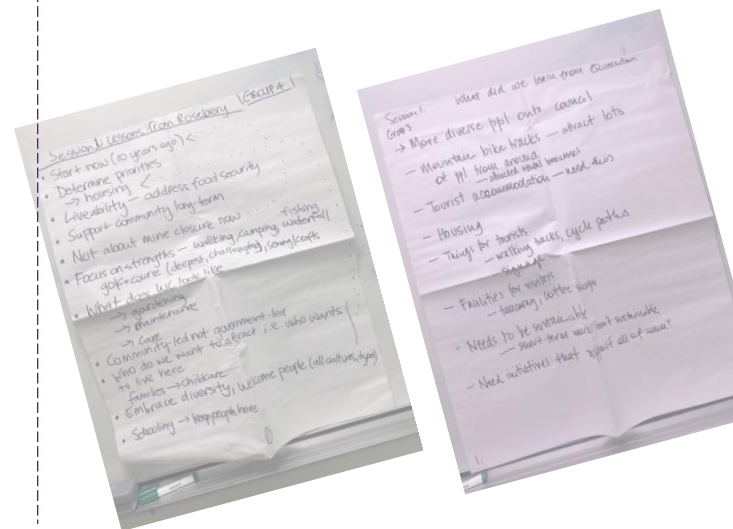


Photo © MMG

# Rosebery's assets (1 of 4)

ASSET	ACTION	CONSTRAINTS
<ul style="list-style-type: none"> <li>Residents / people / entrepreneurs (have power to participate)</li> </ul>	<ul style="list-style-type: none"> <li>Attract more people to Rosebery → diverse thinking</li> </ul>	<ul style="list-style-type: none"> <li>Confidence, competition from other towns</li> </ul>
	<ul style="list-style-type: none"> <li>Educate (anxiety), resources, build capacity, transparency, collaboration, meetings (ensure youth have a voice), youth mentorship program</li> </ul>	<ul style="list-style-type: none"> <li>Lack of spirit, fewer community organisations, rely on the same people</li> </ul>
	<ul style="list-style-type: none"> <li>Showing people they are valued (what they say is important)</li> <li>Encourage diversity of opinion</li> <li>Get information to newcomers, get them interested.</li> <li>Build pride in community</li> </ul>	<ul style="list-style-type: none"> <li>Lack of community spirit – originals have spirit, newcomers less so</li> </ul>
<ul style="list-style-type: none"> <li>Natural environment – lots of mountains, Mt Black, Mt Read, Stitt Falls, Montezuma Falls, lakes, temperate rainforest, Sterling Valley Track</li> <li>Geographic location (gateway to the West Coast)</li> <li>Aerial ropeway</li> </ul>	<ul style="list-style-type: none"> <li>Promotion, advertising including social media presence, website, build unique brand</li> <li>Improve access to sites (e.g. Mt Read), viewing platforms.</li> <li>Develop camping facilities/accommodation</li> <li>Start conducting tours (e.g. Mt Read)</li> <li>Install sign to Rosebery at Waratah turnoff / divert people from Murchison Highway</li> <li>Establish information centre, local map</li> </ul>	<ul style="list-style-type: none"> <li>Lack of accommodation, quality</li> <li>Nowhere to camp between Rosebery and Zeehan</li> <li>Many sites only 4WD access</li> <li>No signage / information / maps</li> <li>Business knowledge to support new businesses</li> <li>Maintenance</li> <li>Mobile connectivity</li> <li>Regulations</li> <li>Cost</li> </ul>
<ul style="list-style-type: none"> <li>Local knowledge about local sites, environmental assets, areas of significance, history</li> </ul>	<ul style="list-style-type: none"> <li>Tell stories – ‘tap’ into these</li> <li>Get knowledge from older people and document</li> </ul>	<ul style="list-style-type: none"> <li>Interaction between older and younger people – lack of trust</li> <li>Skills to document, record, keep and distribute</li> </ul>
<ul style="list-style-type: none"> <li>Buildings / shops</li> </ul>	<ul style="list-style-type: none"> <li>Distillery / whisky bar. Craft brewery. Fill with businesses.</li> <li>Clean / fix it up – weeds, mould on buildings etc</li> <li>Tidy Town</li> <li>Incentivise people / ask council for help</li> <li>Niche</li> </ul>	<ul style="list-style-type: none"> <li>Empty, lack of investment, not open</li> <li>People</li> <li>Money / investment</li> </ul>

## Rosebery's assets (2 of 4)

ASSET	ACTION	CONSTRAINTS
<ul style="list-style-type: none"> <li>Existing businesses (IGA, pub, RSL, bakery, BP service station, caravan park)</li> </ul>	<ul style="list-style-type: none"> <li>Enhance shopfront (aesthetically pleasing)</li> <li>Investigate pricing</li> </ul>	<ul style="list-style-type: none"> <li>Patronage / financial viability</li> <li>chicken and egg</li> </ul>
<ul style="list-style-type: none"> <li>Golf course – steepest fairway in southern hemisphere</li> <li>Room for another nine holes</li> <li>Other sporting clubs/infrastructure</li> <li>Local skills in rock drilling and wood chopping</li> <li>Stadium</li> </ul>	<ul style="list-style-type: none"> <li>Collaborate with Queenstown, Strahan golf courses – bus tours, golf destination</li> <li>Investigate feasibility of developing golf course land for tiny houses (accommodation)</li> <li>Investigate feasibility of staging endurance events</li> <li>Investigate feasibility of athletics event – running, cycling, wood chopping, rock drilling</li> <li>Big prizes</li> <li>Need to provide transport, camping facilities</li> <li>Identify cleared land suitable for camping</li> <li>Investment, advertise how to join</li> </ul>	<ul style="list-style-type: none"> <li>Investment</li> <li>Zoning?</li> <li>Lack of accommodation and tourism facilities</li> <li>Local skills in tourism/staging major events</li> <li>Distance</li> <li>Accessing knowledge so that events are sustainable</li> </ul>
<ul style="list-style-type: none"> <li>Wildlife – devils, platypus, wombats etc</li> </ul>	<ul style="list-style-type: none"> <li>Investigate / develop tourism around wildlife</li> <li>Feeding for devils</li> <li>Viewing platforms and walking tracks (minimal impact)</li> <li>Spotlight tours</li> <li>Tagging and release activities in collaboration with UTAS</li> <li>Collaborate with universities to set up field station training camp for research</li> </ul>	
<ul style="list-style-type: none"> <li>Mining (past and current)</li> <li>Local knowledge and expertise</li> </ul>	<ul style="list-style-type: none"> <li>Tell people about history of mining</li> <li>Capitalise on mining history</li> <li>Develop designated fossicking areas (for minerals, gemstones)</li> <li>Williamsford</li> <li>Cross-town collaboration with Zeehan to develop a mine heritage trail</li> </ul>	<ul style="list-style-type: none"> <li>Visitors don't know mine is operating</li> <li>No documentation/signage of old mine sites</li> <li>Can't fossick on an active lease</li> </ul>

## Rosebery's assets (3 of 4)

ASSET	ACTION	CONSTRAINTS
<ul style="list-style-type: none"> <li>Railway line</li> </ul>	<ul style="list-style-type: none"> <li>Could this be used for tourism or freight?</li> <li>Opportunity for rail biker</li> <li>Make use of disused rail – cycle/walking tracks</li> </ul>	
<ul style="list-style-type: none"> <li>Lots of human capital, including retirees</li> <li>Local skills in craft, sewing, mining, fossicking (locations), forests / woodworking, rock drilling etc</li> </ul>	<ul style="list-style-type: none"> <li>Divert expertise to local projects</li> <li>Trade on rock drilling</li> </ul>	<ul style="list-style-type: none"> <li>How to activate retirees?</li> </ul>
<ul style="list-style-type: none"> <li>Local produce – honey, pepper berries, wallabies/kangaroos (meat)</li> </ul>	<ul style="list-style-type: none"> <li>Investigate feasibility/interest in establishing a cooking school</li> <li>Increase knowledge</li> <li>Foster alternative industries/skills</li> </ul>	<ul style="list-style-type: none"> <li>Access</li> <li>Licences</li> <li>Sustainability</li> </ul>
<ul style="list-style-type: none"> <li>RSL – provides bus to Burnie monthly, pride/goodwill, ABC giving tree (promotion)</li> </ul>	<ul style="list-style-type: none"> <li>Increase frequency</li> <li>Train a cook</li> <li>Combine with cooking school idea</li> </ul>	<ul style="list-style-type: none"> <li>Serves meals three times a week</li> <li>Getting people in the door</li> <li>Availability of labour</li> <li>Size of kitchen</li> <li>Maintenance / age</li> <li>RSL Tasmania owns the building</li> </ul>
<ul style="list-style-type: none"> <li>Neighbourhood House – brings town together, pantry, kids club holiday program, hub for government services (Centrelink etc), car driver training</li> </ul>	<ul style="list-style-type: none"> <li>Better promote services</li> </ul>	<ul style="list-style-type: none"> <li>Not enough mentor drivers</li> <li>Lack of promotion</li> </ul>
<ul style="list-style-type: none"> <li>Memorial hall</li> <li>heritage centre</li> </ul>	<ul style="list-style-type: none"> <li>Festival</li> <li>Repair / reopen</li> </ul>	
<ul style="list-style-type: none"> <li>Hydro dams</li> </ul>	<ul style="list-style-type: none"> <li>The knowledge about dams, weather etc</li> <li>Promoting/knowledge for fishing, water access</li> </ul>	<ul style="list-style-type: none"> <li>Lack of land-based facilities (picnic, parking etc)</li> </ul>
<ul style="list-style-type: none"> <li>Healthcare</li> </ul>	<ul style="list-style-type: none"> <li>Allied health, pay equity (state), skilled workforce</li> <li>Attract healthcare professionals (how?)</li> </ul>	<ul style="list-style-type: none"> <li>Not open all the time</li> <li>Housing, childcare</li> </ul>

## Rosebery's assets (4 of 4)

ASSET	ACTION	CONSTRAINTS
<ul style="list-style-type: none"> <li>Men's Shed</li> </ul>	<ul style="list-style-type: none"> <li>Promote</li> </ul>	<ul style="list-style-type: none"> <li>Membership</li> <li>Funding</li> <li>Aging demographic</li> </ul>
<ul style="list-style-type: none"> <li>SES/Fire Brigade</li> </ul>	<ul style="list-style-type: none"> <li>Promote</li> </ul>	<ul style="list-style-type: none"> <li>Membership</li> <li>Funding</li> <li>Aging demographic</li> </ul>
<ul style="list-style-type: none"> <li>Demographics (winning grants)</li> </ul>	<ul style="list-style-type: none"> <li>Good projects. Develop business case/</li> </ul>	<ul style="list-style-type: none"> <li>Grant writing skills, awareness of grants</li> </ul>
<ul style="list-style-type: none"> <li>Healthcare</li> </ul>	<ul style="list-style-type: none"> <li>Allied health. Pay equity (state). Skilled workforce.</li> <li>Attract healthcare professionals (how?)</li> </ul>	<ul style="list-style-type: none"> <li>Not open all the time</li> <li>Housing, childcare</li> </ul>
<ul style="list-style-type: none"> <li>Youth</li> </ul>	<ul style="list-style-type: none"> <li>Opportunities, infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>Bridging programs, education.</li> </ul>
<ul style="list-style-type: none"> <li>Pool</li> </ul>	<ul style="list-style-type: none"> <li>Investment</li> </ul>	<ul style="list-style-type: none"> <li>Lack of investment, patronage</li> </ul>
<ul style="list-style-type: none"> <li>Weather</li> </ul>	<ul style="list-style-type: none"> <li>Change people's (less favourable) perceptions</li> </ul>	<ul style="list-style-type: none"> <li>Access during adverse weather events</li> </ul>
<ul style="list-style-type: none"> <li>School</li> </ul>	<ul style="list-style-type: none"> <li>Attract more families to boost enrolments</li> </ul>	<ul style="list-style-type: none"> <li>Poor quality housing</li> </ul>

**Note:** many of the assets/actions listed are interconnected. Start somewhere and stage it (i.e. sequencing)

# Workshop participants in action – visioning Rosebery’s future

Photos © MMG





# Growing Rosebery's assets (1 of 3)

ASSET	ACTION	WHO LEADS?
<b>History/heritage</b>	<ul style="list-style-type: none"> <li>▪ Collect stories/oral histories</li> <li>▪ Document archive/curatorship</li> <li>▪ Photography collection/archive/digitising</li> <li>▪ Video production</li> <li>▪ Identify other activities – creative director, WCC cultural strategy</li> </ul>	<ul style="list-style-type: none"> <li>▪ MMG, UTAS?</li> <li>▪ MMG</li> <li>▪ Rosebery Heritage Centre, MMG (Chris)</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Identify which heritage assets make grade – type, ease of access, general interest, safe, 'real'</li> <li>▪ Check with MMG legacy sites</li> <li>▪ Integrate with natural environmental assets (stage 1, if successful, stage 2)</li> <li>▪ Design and promote self-managed tour               <ul style="list-style-type: none"> <li>– Maps</li> <li>– Signage</li> <li>– Advertising/social media</li> <li>– Explanatory notes → QR code</li> <li>– Trail on phone</li> <li>– Develop an app</li> </ul> </li> <li>▪ Work with experts to map assets</li> <li>▪ Test interest – who wants to participate?</li> <li>▪ Connect with other places that have similar assets / experience</li> <li>▪ Advertise with tourism organisations</li> <li>▪ Public forum to discuss idea → interest, knowledge in field</li> <li>▪ Tidy up assets, boardwalk, access, make safe</li> <li>▪ Identify funding sources</li> </ul>	<ul style="list-style-type: none"> <li>▪ MMG committee, WCC, tourism, Mineral Resources Tas, local businesses, entrepreneurs, state government (Parks &amp; Wildlife)</li> <li>▪ Committee</li>   <li>▪ Professional designer</li>   <li>▪ App developer</li> <li>▪ Cultural heritage/tourism experts</li> <li>▪ Committee, other towns</li>   <li>▪ Committee</li> <li>▪ Historian, geologist, naturalist, social media, finance, advertising, local knowledge</li>   <li>▪ MMG grants, state government (Parks &amp; Wildlife)</li> </ul>

## Growing Rosebery's assets (2 of 3)

ASSET	ACTION	WHO LEADS?
<b>Shops in the main street</b>	<ul style="list-style-type: none"> <li>▪ Form a group to lead</li> <li>▪ Determine what we need</li> <li>▪ Social enterprise café – business case, funding, training programs</li> <li>▪ Heritage shop</li> <li>▪ Attract investors</li> <li>▪ Assess opportunity to upgrade shops to be 'business ready'</li> <li>▪ MMG to consider owning / investing in shops</li> <li>▪ Host tourism developers / retail</li> </ul>	<ul style="list-style-type: none"> <li>▪ RCC, MMG</li> <li>▪ Entrepreneur/s</li> <li>▪ MMG</li> <li>▪ West North West, Cradle Coast Authority, WCC, MMG</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Negotiate rent</li> <li>▪ Negotiate requirements – council incentives</li> <li>▪ Start-up/seed funding</li> <li>▪ Seek financial support/grants</li> </ul>	<ul style="list-style-type: none"> <li>▪ Who owns them? Shop owners</li> <li>▪ Arts</li> <li>▪ Coffee</li> <li>▪ WCC</li> </ul>
<b>Natural environment</b>	<ul style="list-style-type: none"> <li>▪ Identify key natural environmental assets</li> <li>▪ Promote key natural environmental assets</li> <li>▪ Seek support for local advertising</li> </ul>	<ul style="list-style-type: none"> <li>▪ Community led with collaboration with government</li> </ul>
<b>Community – youth</b>	<ul style="list-style-type: none"> <li>▪ Whole of community collaboration in WCC 10-year community plan</li> <li>▪ Youth advisory council meetings are needed</li> </ul>	<ul style="list-style-type: none"> <li>▪ All community members</li> <li>▪ WCC/youth</li> </ul>

## Growing Rosebery's assets (3 of 3)

ASSET	ACTION	WHO LEADS?
<b>Sterling Valley Track</b> (walk, bike)	<ul style="list-style-type: none"> <li>Reach out</li> <li>Build accommodation</li> <li>Promote as 1 of 3 WC</li> <li>Audit and repair</li> <li>Maintenance</li> <li>Build complementary walkways / heritage</li> </ul>	<ul style="list-style-type: none"> <li>Steering committee (WCC, MMG, Hydro)</li> <li>Tourism entrepreneur/s (mountain bike)</li> <li>Tourism Tasmania</li> <li>Craig Flowers?</li> </ul>
<b>Local knowledge</b> about local sites, environmental and mining assets, history etc	<ul style="list-style-type: none"> <li>Know/identify community members with stories to tell</li> <li>Map sites, walks, environmental features, areas of significance</li> <li>Record / document stories</li> <li>Understand ownership of sites etc</li> <li>Create partnerships to facilitate access/strategy for sites</li> <li>Face checking – older residents</li> <li>Build group to record and document (skills needed)</li> </ul>	<ul style="list-style-type: none"> <li>Owners of assets</li> <li>Community members</li> <li>Lions Club (taking over source of work of Rosebery Development Association)</li> <li>WCC</li> <li>State heritage</li> <li>University</li> </ul>



# Survey results (1 of 2)

A survey was administered at the end of the visioning workshop, with 22 people completing the survey. Workshop participants were asked to respond to 10 questions with one of the following ratings: strongly agree, agree, neither agree nor disagree, disagree and strongly disagree.

QUESTION	AVERAGE RATING	COMMENTS
1. The workshop was a constructive way for stakeholders (community, MMG, West Coast Regional Council etc) to share information and opinions about mine closure planning for Rosebery mine and the future of Rosebery.	Agree	<ul style="list-style-type: none"> <li>Would have liked to have seen the arts community present</li> <li>It helped show everyone's ideas and thoughts on mine closure</li> </ul>
2. I was able to voice my opinions.	Agree	<ul style="list-style-type: none"> <li>I was able to talk and contribute my opinions</li> </ul>
3. I felt that my opinions were heard.	Agree	
4. The workshop gave me a good understanding of the challenges and opportunities facing Rosebery when the mine closes.	Agree	<ul style="list-style-type: none"> <li>It does not appear that Rosebery mine would be likely to close. MMG and the community have an opportunity to partner long term for West Coast.</li> </ul>
5. MMG explained the status of its closure planning for the mine using language I could understand.	Agree	<ul style="list-style-type: none"> <li>Explained in plain language</li> </ul>
6. The session on the revitalisation of Queenstown provided lessons that were relevant to Rosebery's situation.	Agree	<ul style="list-style-type: none"> <li>Both mining towns that were reliant on the mine</li> <li>Rosebery closure plan is similar to what Queenstown did</li> <li>Good previous knowledge</li> </ul>
7. The workshop provided an opportunity for community members to start to identify a vision for Rosebery after the mine	Strongly agree	<ul style="list-style-type: none"> <li>Open discussion</li> </ul>

# Survey results (1 of 2)

A survey was administered at the end of the visioning workshop, with 22 people completing the survey. Workshop participants were asked to respond to 10 questions with one of the following ratings: strongly agree, agree, neither agree nor disagree, disagree and strongly disagree.

QUESTION	AVERAGE RATING	COMMENTS
<b>8. Rosebery has assets that will help make Rosebery a viable community after the mine closes. If you agree, list what they are in the comment box.</b>	Agree	<ul style="list-style-type: none"> <li>▪ Heritage and location</li> <li>▪ History, environment</li> <li>▪ However, there is a strong image problem. Rosebery needs to be better showcased and spruced before change can occur</li> <li>▪ Rosebery's assets should be supported now as Rosebery mine is unlikely to close anytime soon and there is a lot of opportunity for growth NOW.</li> <li>▪ Natural environment, children/community, health care, empty buildings</li> <li>▪ Mining heritage if developed correctly, natural environment</li> <li>▪ Mine heritage, environment - flora &amp; fauna, underutilised infrastructure / poor maintenance</li> <li>▪ Environment</li> <li>▪ Heritage / history / local arts, natural assets / tourism, community/youth education @ early stages</li> <li>▪ Heritage centre, 7 level offices (main admin building), bottom offices</li> </ul>
<b>9. The workshop helped us identify Rosebery's assets that we need to further develop in preparation for when the mine closes.</b>	Agree	<ul style="list-style-type: none"> <li>▪ A lot of Catch 22</li> </ul>
<b>10. The workshop helped us identify the challenges we need to overcome to help make Rosebery a viable community after the mine closes.</b>	Agree	<ul style="list-style-type: none"> <li>▪ HOUSING!! There are LOTS of jobs but nowhere for staff to live</li> <li>▪ More private input from small business</li> </ul>

## E

## Next steps

- MMG to prioritise the actions identified during the visioning workshop
  - What can be done quickly and easily (low hanging fruit)?
  - What requires more time, investigation, research, partnerships and resources?
- MMG to incorporate these actions into the mine closure social transition strategy, with a focus on community and stakeholder engagement and participation.
- MMG to contact community members who indicated they would like to collaborate on the priority actions.

For further information, contact:

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